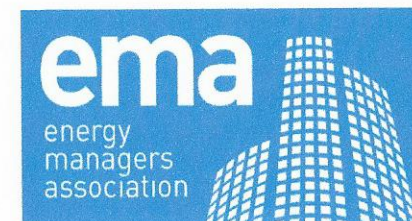


Energy Managers Association

LEC 4 Certificate



A handwritten signature in black ink, which appears to read 'Rupert Redesdale', is positioned above a thin horizontal line.

Lord Rupert Redesdale
Chief Executive Officer
Energy Managers Association

Conrad Phillips

has successfully completed the ESOS Lead Energy Assessor process and was duly elected as

EMA Recognised ESOS Lead Energy Assessor

on 21 November 2017.

ESOS Lead Assessor Number: LA170009

ESOS implements Article 8 (4 to 6) of the EU Energy Efficiency Directive (2012/27/EU). To verify the authenticity of this certificate, contact the Energy Managers Association (EMA). To remain as a Lead Energy Assessor, the candidate must also maintain their place on EMA ESOS Lead Assessor Register.